

Draft Departmental Budget Summaries 2018-19

NB: The financial information in the budget summaries includes the latest available details but will change as further information becomes available. (e.g. allocation of overheads). Updates will be provided for Cabinet in February 2018 and Council in March 2018.

SUMMARY

FULL TIME EQUIVALENTS

Total FTE Staff

2017/18	2018/19
1,726.2	1,743.1

SERVICE AREA ANALYSIS

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Corporate Services	10,865	264	(1,928)	9,201
Education Services]				
Children's Services] CSF	52,578	733	1,282	54,593
Environment and Regeneration]				
Adult Social Care]				
Cultural Services] C&H	64,317	1,708	(3,118)	62,907
Housing General Fund]				
Single Status	100	0	0	100
National insurances changes/autoenrolment	89		315	404
Pay Award	0	0	2,108	2,108
TOTAL NET SERVICE EXPENDITURE	151,133	3,140	(2,476)	151,797
<i>Corporate Provisions/Appropriations</i>	<i>(5,069)</i>	<i>0</i>	<i>(3,780)</i>	<i>(8,849)</i>
NET EXPENDITURE	146,064	3,140	(6,256)	142,948
Funded by:				
Revenue Support Grant	(15,520)	0	5,449	(10,071)
Business Rates	(36,518)	0	214	(36,304)
Improved Better Care Fund - Budget 2017	0		(2,115)	(2,115)
Adult Social Care Support Grant 2017-18	(751)	0	751	0
New Homes Bonus	(4,150)	0	1,040	(3,110)
Council Tax	(82,244)	0	(4,361)	(86,605)
WPCC Levy	(318)	0	0	(318)
Collection Fund	(1,766)	0	2,138	372
PFI Grant	(4,797)	0	(0)	(4,797)
	(146,064)	0	3,116	(142,948)
NET	0	3,140	(3,140)	0
NB				
Public Health	0	0	0	0

Other Variations: Contingency/Other

Major Items: Corporate Provisions	£000	fte
Corporate borrowing and Investment	(4,338)	0.0
Further provision for revaluation/RCCO	0	0.0
Pension Fund and Auto-enrolment	(169)	0.0
Contingency and centrally held provisions	(433)	0.0
Change in Grants	3	0.0
Appropriation to/from Reserves	1,632	0.0
Depreciation and impairment	0	0.0
Service Mitigation Fund - Appropriation to Reserve	0	0.0
Overheads - Charge to non-general fund	2	0.0
Transport - Additional provision	0	0.0
Merton Adult Education	0	0.0
Apprenticeship Levy	0	0.0
Balance Sheet Management CT & HB	230	0.0
TOTAL	(3,073)	0

SUMMARY - SUBJECTIVE ANALYSIS

FULL TIME EQUIVALENTS

Total FTE Staff

2017/18	2018/19
1,726.2	1,743.1

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	81,442	308	1,971	83,721
Premises	7,765	131	(102)	7,794
Transport	11,916	198	(221)	11,893
Supplies and Services	176,644	821	(602)	176,864
Third Party Payments	91,213	1,679	(1,886)	91,006
Transfer Payments	103,485	1	888	104,374
Support Services	29,076	0	2	29,078
Depreciation and Impairment Losses	22,317	0	(0)	22,317
GROSS EXPENDITURE	523,858	3,139	50	527,047
Income				
Government Grants	(259,165)	0	661	(258,505)
Other Reimbursements and Contributions	(21,022)	0	(3,477)	(24,498)
Customer and Client Receipts	(61,599)	0	(416)	(62,015)
Interest	0	0	0	0
Recharges	(30,401)	0	713	(29,688)
Reserves	(537)	0	(7)	(544)
GROSS INCOME	(372,724)	0	(2,526)	(375,250)
NET EXPENDITURE	151,134	3,140	(2,476)	151,797
Corporate Provisions	(5,069)	0	(3,780)	(8,849)
NET EXPENDITURE	146,065	3,140	(6,256)	142,949
Funded by:				
Revenue Support Grant	(15,520)	0	5,449	(10,071)
Business Rates	(36,518)	0	214	(36,303)
Improved Better Care Fund - Budget 2017	0	0	(2,115)	(2,115)
Adult Social Care Support Grant 2017-18	(751)	0	751	0
New Homes Bonus	(4,150)	0	1,040	(3,110)
Council Tax	(82,244)	0	(4,361)	(86,604)
WPCC Levy	(318)	0	0	(318)
Collection Fund	(1,766)	0	2,138	372
PFI Grant	(4,797)	0	(0)	(4,797)
	(146,065)	0	3,116	(142,947)
NET	0	3,140	(3,140)	0

Other Variations: Contingency/Other

Major Items: Corporate Provisions	£000	fte
Corporate borrowing and Investment	(4,338)	0.0
Further provision for revaluation/RCCO	0	0.0
Pension Fund and Auto-enrolment	(169)	0.0
Contingency and centrally held provisions	(433)	0.0
Change in Grants	3	0.0
Appropriation to/from Reserves	1,632	0.0
Depreciation and impairment	0	0.0
Service Mitigation Fund - Appropriation to Reserve	0	0.0
Overheads - Charge to non-general fund	2	0.0
Transport - Additional provision	0	0.0
Contingency	0	0.0
Apprenticeship Levy	0	0.0
Balance Sheet Management CT & HB	230	0.0
TOTAL	(3,073)	0

CORPORATE ITEMS ANALYSIS

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Cost of Borrowing including Minimum Revenue Provision	13,415	0	(4,964)	8,451
Further provision for revaluisation/RCCO	25	0	0	25
Pension Fund	2,875	0	131	3,006
Pensions: Auto-enrolment	300	0	(300)	0
Centrally held provision for Utilities inflation	300	0	(300)	0
Adjustment re Income re P3/P4	400	0	(200)	200
Overheads - Charge to non-general fund	17	0	2	19
Provision for excess inflation	451	0	67	518
Bad Debt Provision	500	0	0	500
Redundancy/Pension Strain	1,000	0	0	1,000
Transport - Additional provision	91	0	0	91
Contingency	1,500	0	0	1,500
Apprenticeship Levy	450	0	0	450
Merton Adult Education	0	0	0	0
Loss of HB Admin. Grant	200	0	(21)	179
Change in Corporate Specific and Special Grants	206	0	3	209
LPFA - Provision for deficit contribution	86	0	0	86
Reduction in Education Services Grant	819	0	(819)	0
Other/Rounding	4	0	(3)	1
Local Election	0	0	350	350
Levies:-				
Lee Valley	190		0	190
London Pensions Fund	260		0	260
Environment Agency	164		0	164
WPCC	318		0	318
GROSS EXPENDITURE	23,572	0	(6,054)	17,518
Income				
Investment Income	(1,186)		626	(560)
Depreciation & Impairment	(22,318)		0	(22,318)
Appropriations to/from reserves (excluding Public Health)	(3,533)		1,632	(1,901)
Balance Sheet Management CT & HB	(450)		230	(220)
CHAS - IP/Dividend	(1,152)		(215)	(1,367)
GROSS INCOME	(28,639)	0	2,273	(26,366)
NET EXPENDITURE	(5,067)	0	(3,781)	(8,848)



2018/2019 ESTIMATES

CORPORATE SERVICES DEPARTMENT

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SUMMARY: CORPORATE SERVICES DEPARTMENT

FULL TIME EQUIVALENTS (FTE)

Number of Permanent Staff
 Number of Fixed term contracts
 Number of FTE Richmond TUPE staff
 Total FTE

2017/18	2018/19
471.1	467.6
25.0	22.3
6.0	6.0
502.1	495.9

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	23,811	26	(119)	23,718
Premises	2,859	43	(559)	2,343
Transport	148	2	7	156
Supplies and Services	11,353	172	(892)	10,633
Third Party Payments	1,848	21	(298)	1,571
Transfer Payments	93,388	0	0	93,388
Support Services	8,485	0	2	8,487
Depreciation and Impairment Losses	2,140	0	0	2,140
GROSS EXPENDITURE	144,032	264	(1,859)	142,437
Income				
Government Grants	(94,878)	0	21	(94,858)
Other Reimbursements and Contributions	(1,103)	0	(209)	(1,312)
Customer and Client Receipts	(13,344)	0	119	(13,225)
Interest	0	0	0	0
Recharges	(23,842)	0	0	(23,842)
Reserves	0	0	0	0
GROSS INCOME	(133,167)	0	(69)	(133,236)
NET EXPENDITURE	10,865	264	(1,928)	9,201

SUMMARY: CORPORATE SERVICES DEPARTMENT

FULL TIME EQUIVALENTS (FTE)

Number of Permanent Staff
 Number of Fixed term contracts
 Number of FTE Richmond TUPE staff
 Total FTE

2017/18	2018/19
471.1	467.6
25.0	22.3
6.0	6.0
502.1	495.9

SERVICE AREA ANALYSIS

	CHANGE BETWEEN YEARS			2018/19 Estimate £000
	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	
Customer Services	2,604	24	(210)	2,418
Infrastructure & Transactions	207	81	(641)	(353)
Business Improvement	214	25	(495)	(255)
Corporate Governance	1,249	32	35	1,316
Resources	2,041	60	(432)	1,669
HR	32	11	(185)	(142)
Corporate Items	4,518	30	0	4,548
TOTAL EXPENDITURE	10,865	264	(1,928)	9,201
Contingency / Other	0	0	0	0
Capital Financing Adjustment	0	0	0	0
Levies	0	0	0	0
NET EXPENDITURE	10,865	264	(1,928)	9,201

INFRASTRUCTURE & TRANSACTIONS

The Infrastructure & Transactions Division consists of Facilities Management, IT Service Delivery, Post & Print Room, Transactional services and Commercial Services.

FULL TIME EQUIVALENTS (FTE)

Number of Permanent Staff

Number of Fixed term contracts

Total FTE

	2017/18	2018/19
Number of Permanent Staff	90.7	86.3
Number of Fixed term contracts	0.0	4.0
Total FTE	90.7	90.3

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	4,113	0	(68)	4,045
Premises	2,674	41	(552)	2,162
Transport	30	0	(4)	26
Supplies and Services	2,655	38	(66)	2,628
Third Party Payments	312	2	(216)	98
Transfer Payments	9	0	0	9
Support Services	911	0	24	935
Depreciation and Impairment Losses	2,140	0	0	2,140
			0	
GROSS EXPENDITURE	12,845	81	(882)	12,044
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	0	0	(46)	(46)
Customer and Client Receipts	(2,674)	0	287	(2,387)
Interest	0	0	0	0
Recharges	(9,964)	0	0	(9,964)
Reserves	0	0	0	0
GROSS INCOME	(12,638)	0	241	(12,397)
NET EXPENDITURE	207	81	(641)	(353)

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	(688)	(3.0)
Transfer between departments	31	
Technical adjustments	16	2.6
Depreciation adjustments	0	
Overheads adjustments	0	
Use of reserves		
TOTAL	(641)	(0.4)

CUSTOMER SERVICES

The Customer Services Division consists of: Merton Link (including the Cash Office, Translation Services and Contact Centre), Support Team, Local Taxation (including Business Rates, Baliff Team and Recovery Team), Benefits Administration, Registrars, Debt Recovery, Corporate Communications, Web Team and Consultation & Community Engagement

FULL TIME EQUIVALENTS (FTE)

Number of Permanent Staff

Number of Fixed term contracts

Total FTE

2017/18	2018/19
133.0	132.0
9.0	9.0
142.0	141.0

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	5,152	0	(49)	5,103
Premises	29	0	(6)	24
Transport	80	1	0	81
Supplies and Services	1,048	16	(3)	1,061
Third Party Payments	431	6	0	438
Transfer Payments	0	0	0	0
Support Services	2,343	0	(163)	2,180
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	9,083	24	(221)	8,886
Income				
Government Grants	(1,232)	0	21	(1,211)
Other Reimbursements and Contributions	(970)	0	0	(970)
Customer and Client Receipts	(2,308)	0	(10)	(2,318)
Interest	0	0	0	0
Recharges	(1,969)	0	0	(1,969)
Reserves	0	0	0	0
GROSS INCOME	(6,479)	0	11	(6,469)
NET EXPENDITURE	2,604	24	(210)	2,418

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	(68)	(1.0)
Transfer between departments		
Technical adjustments		
Depreciation adjustments		
Overhead adjustments	(163)	
Use of Reserves	21	
TOTAL	(210)	(1.0)

CORPORATE GOVERNANCE

The Corporate Governance Division consists of the South London Legal Partnership, Shared Internal Audit, Investigations, Democracy Services, Electoral Services and Information Governance.

FULL TIME EQUIVALENTS (FTE)
Number of Permanent Staff
Number of Fixed term contracts
Number of Richmond TUPE staff
Total FTE

2017/18	2018/19
136.2	143.4
1.0	0.0
6.0	6.0
143.2	149.4

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	7,337	0	166	7,503
Premises	6	0	(0)	5
Transport	35	1	12	48
Supplies and Services	1,608	24	(43)	1,588
Third Party Payments	461	7	(82)	386
Transfer Payments	0	0	0	0
Support Services	548	0	141	689
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	9,995	32	193	10,220
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	0	0	0	0
Customer and Client Receipts	(6,962)	0	(158)	(7,120)
Interest	0	0	0	0
Recharges	(1,784)	0	0	(1,784)
Reserves	0	0	0	0
GROSS INCOME	(8,746)	0	(158)	(8,904)
NET EXPENDITURE	1,249	32	35	1,316

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	(147)	1.0
Transfer between departments		
Technical adjustments	41	5.2
Depreciation adjustments		
Overhead adjustments	141	
Use of Reserves		
TOTAL	35	6.2

BUSINESS IMPROVEMENT

The Business Improvement Division consists of IT Business Systems, IT Business Process Re-engineering and Continuous Improvement

FULL TIME EQUIVALENTS

Number of Permanent Staff
Number of Fixed term contracts
Total FTE

2017/18	2018/19
25.5	25.2
11.0	8.3
36.5	33.5

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	1,244	0	193	1,437
Premises	0	0	0	0
Transport	3	0	(2)	2
Supplies and Services	1,693	25	(651)	1,068
Third Party Payments	0	0	0	0
Transfer Payments	0	0	0	0
Support Services	303	0	0	303
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	3,244	25	(460)	2,810
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	0	0	(35)	(35)
Customer and Client Receipts	(114)	0	0	(114)
Interest	0	0	0	0
Recharges	(2,916)	0	0	(2,916)
Reserves	0	0	0	0
GROSS INCOME	(3,030)	0	(35)	(3,065)
NET EXPENDITURE	214	25	(495)	(255)

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	8	1.5
Transfer between departments		
Technical adjustments	164	
Depreciation adjustments		
Overheads adjustments	0	
Use of reserves	(667)	(9.8)
TOTAL	(495)	(8.3)

RESOURCES

The Resources Division consists of Policy & Strategy, Business Planning, Accountancy and Business Partners . Commercial Services was transferred to the Infrastructure and Transactions division. The Pensions service is managed by LB Wandsworth.

FULL TIME EQUIVALENTS

Number of Permanent Staff
Number of Fixed term contracts
Total FTE

2017/18	2018/19
50.6	49.6
3.0	1.0
53.6	50.6

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18		Other	2018/19
	Original Estimate	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	3,229	0	(175)	3,054
Premises	103	2	0	104
Transport	2	0	0	2
Supplies and Services	3,807	57	(129)	3,735
Third Party Payments	108	2	0	109
Transfer Payments	0	0	0	0
Support Services	466	0	0	466
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	7,715	60	(304)	7,471
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	(54)	0	(128)	(182)
Customer and Client Receipts	(726)	0	0	(726)
Interest	0	0	0	0
Recharges	(4,894)	0	0	(4,894)
Reserves	0	0	0	0
GROSS INCOME	(5,674)	0	(128)	(5,802)
NET EXPENDITURE	2,041	60	(432)	1,669

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	(351)	(2.0)
Transfer between departments		
Technical adjustments	(81)	(1.0)
Depreciation adjustments		
Overhead adjustments		
Use of Reserves		
TOTAL	(432)	(3.0)

(0)

HR

The HR division consists of: Strategic HR, Business Partnerships, Corporate Learning & Development, Diversity, iTrent Client team, Recruitment & Resourcing, Central Operations Team. The function also interfaces with Staff Side.

FULL TIME EQUIVALENTS (FTE)

Number of Permanent Staff
Number of Fixed term contracts
Number of FTE Sutton TUPE staff
Total FTE

2017/18	2018/19
35.0	31.0
1.0	0.0
0.0	0.0
36.0	31.0

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	2,027	3	(185)	1,845
Premises	47	1	0	48
Transport	(3)	0	0	(3)
Supplies and Services	226	3	0	229
Third Party Payments	290	4	0	294
Transfer Payments	0	0	0	0
Support Services	398	0	0	398
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	2,985	11	(185)	2,811
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	(79)	0	0	(79)
Customer and Client Receipts	(560)	0	0	(560)
Interest	0	0	0	0
Recharges	(2,315)	0	0	(2,315)
Reserves	0	0	0	0
GROSS INCOME	(2,953)	0	0	(2,953)
NET EXPENDITURE	32	11	(185)	(142)

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	(185)	(4.00)
Transfer between departments		
Technical adjustments		
Depreciation adjustments		
Overheads adjustments		
Use of reserves		
TOTAL	(185)	(4.0)

CORPORATE ITEMS

Corporate Items is composed of Housing Benefit subsidy payments and entitlements, Agency contract, Coroners Court and Severance payments. The temporary accomodation budget was transferred to Community and Housing.

FULL TIME EQUIVALENTS(FTE) Number of Permanent Staff

2017/18	2018/19
0	0

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees*	708	22	0	730
Premises	0	0	0	0
Transport	0	0	0	0
Supplies and Services	315	8	0	323
Third Party Payments	246	0	0	246
Transfer Payments	93,379	0	0	93,379
Support Services	3,516	0	0	3,516
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	98,165	30	0	98,195
Income				
Government Grants	(93,647)	0	0	(93,647)
Other Reimbursements and Contributions	0	0	0	0
Customer and Client Receipts	0	0	0	0
Interest	0	0	0	0
Recharges	(0)	0	0	(0)
Reserves	0	0	0	0
GROSS INCOME	(93,647)	0	0	(93,647)
NET EXPENDITURE	4,518	30	0	4,548

Other Variations are analysed as follows:

Major Items	£000	fte
Savings		
Transfer between departments		
Technical adjustments		
Overheads adjustments		
TOTAL	0	0.0

* The employee budgets shown here relate to employee redundancy payments. There are no FTE's in Corporate Items



2018/2019 ESTIMATES

CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT

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CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT

This Page contains the Budget for the whole Children, Schools and Families Department including funding provided directly to Merton's Schools

FULL TIME EQUIVALENTS

Number of Permanent Staff

Number of DSG Staff

Number of Fixed term contracts

Total FTE

	2017/18	2018/19
Number of Permanent Staff	432.2	431.3
Number of DSG Staff	79.2	78.7
Number of Fixed term contracts	12.2	14.0
Total FTE	523.6	524.0

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000	2018/19 DSG Estimate £000	2018/19 LA Estimate £000
Expenditure						
Employees	27,443	45	167	27,655	4,676	22,979
Premises	1,136	18	675	1,829	69	1,760
Transport	4,366	64	(73)	4,357	67	4,290
Supplies and Services	156,555	447	679	157,681	135,000	22,681
Third Party Payments	24,095	159	103	24,357	13,496	10,861
Transfer Payments	10	0	0	10	0	10
Support Services	5,056	0	0	5,056	233	4,823
Depreciation and Impairment Losses	5,922	0	0	5,922	0	5,922
GROSS EXPENDITURE	224,583	733	1,551	226,867	153,541	73,326
Income						
Government Grants	(162,819)	0	784	(162,035)	(151,243)	(10,792)
Other Reimbursements and Contributions	(4,867)	0	(1,908)	(6,775)	(1,467)	(5,308)
Customer and Client Receipts	(3,023)	0	149	(2,874)	(287)	(2,587)
Interest	0	0	0	0	0	0
Recharges	(759)	0	713	(46)	0	(46)
Reserves	(567)	0	(7)	(544)	(544)	0
GROSS INCOME	(172,005)	0	(269)	(172,274)	(153,541)	(18,733)
NET EXPENDITURE	52,578	733	1,282	54,593	0	54,593

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	(489)	(1.0)
Overhead adjustments	0	
Depreciation adjustments	0	
Technical adjustments	540	
Transfer between departments	723	
Growth	500	
Use of Reserves adjustment	8	
TOTAL	1,282	(1.0)

SUMMARY: CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT

SERVICE AREA ANALYSIS

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000	2018/19 DSG Estimate £000	2018/19 LA Estimate £000
Senior Management	1,221	11	11	1,243	0	1,243
Childrens Social Care	22,197	152	423	22,772	123	22,649
Education	46,092	120	231	46,443	32,572	13,871
Schools	(26,216)	0	(724)	(26,940)	(32,695)	5,755
Other Childrens, Schools and Families	9,284	450	1,341	11,075	0	11,075
TOTAL NET EXPENDITURE	52,578	733	1,282	54,593	0	54,593

CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT

Senior Management

This budget contains provision for the Senior Management of Children, Schools and Families Department.

FULL TIME EQUIVALENTS

Number of Permanent Staff
 Number of DSG Staff
 Number of Fixed term contracts
 Total FTE

2017/18	2018/19
3.0	3.0
0.0	0.0
0.0	0.0
3.0	3.0

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000	2018/19 DSG Estimate £000	2018/19 LA Estimate £000
Expenditure						
Employees	507	1	0	508	0	508
Premises	0	0	0	0	0	0
Transport	1	0	1	2	0	2
Supplies and Services	672	10	0	682	0	682
Third Party Payments	0	0	10	10	0	10
Transfer Payments	0	0	0	0	0	0
Support Services	41	0	0	41	0	41
Depreciation and Impairment Losses	0	0	0	0	0	0
GROSS EXPENDITURE	1,221	11	11	1,243	0	1,243
Income						
Government Grants	0	0	0	0	0	0
Other Reimbursements and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Interest	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
GROSS INCOME	0	0	0	0	0	0
NET EXPENDITURE	1,221	11	11	1,243	0	1,243

Other Variations are analysed as follows:

Major Items	£000	fte
Overhead adjustments	0	
Transfer between departments	0	
Savings	(90)	0.0
Technical adjustments	101	
TOTAL	11	0.0

CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT

Children's Social Care

This budget contains the funding for central social work; family and adolescent services; Mash and child protection; permanency, placements and looked after children; as well as safeguarding, standards and training.

FULL TIME EQUIVALENTS

Number of Permanent Staff
 Number of DSG Staff
 Number of Fixed term contracts
 Total FTE

2017/18	2018/19
202.0	202.3
2.0	2.0
12.2	14.0
216.2	218.3

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000	2018/19 DSG Estimate £000	2018/19 LA Estimate £000
Expenditure						
Employees	10,846	1	340	11,188	111	11,077
Premises	54	1	0	55	0	55
Transport	245	4	(4)	244	1	243
Supplies and Services	678	10	(19)	669	5	664
Third Party Payments	9,063	136	245	9,444	0	9,444
Transfer Payments	0	0	0	0	0	0
Support Services	2,299	0	0	2,299	6	2,293
Depreciation and Impairment Losses	0	0	0	0	0	0
GROSS EXPENDITURE	23,185	152	562	23,899	123	23,776
Income						
Government Grants	(947)	0	(139)	(1,086)	0	(1,086)
Other Reimbursements and Contributions	(41)	0	0	(41)	0	(41)
Customer and Client Receipts	0	0	0	0	0	0
Interest	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
GROSS INCOME	(988)	0	(139)	(1,127)	0	(1,127)
NET EXPENDITURE	22,197	152	423	22,772	123	22,649

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	0	0.0
Growth	400	
Transfer between departments	(66)	
Overhead adjustments	0	
Depreciation adjustments	0	
Use of Reserves adjustment	0	
Technical adjustments	89	
TOTAL	423	0.0

CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT

Education

To page contains the budgets for school improvement; early years and children's centres; education inclusion; as well as special educational needs and disability integrated service.

FULL TIME EQUIVALENTS

Number of Permanent Staff
 Number of DSG Staff
 Number of Fixed term contracts
 Total FTE

	2017/18	2018/19
Number of Permanent Staff	208.6	208.4
Number of DSG Staff	77.2	76.7
Number of Fixed term contracts	0.0	0.0
Total FTE	285.7	285.1

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000	2018/19 DSG Estimate £000	2018/19 LA Estimate £000
Expenditure						
Employees	12,337	0	(193)	12,144	3,798	8,346
Premises	1,029	17	37	1,083	21	1,062
Transport	4,115	61	(70)	4,106	65	4,041
Supplies and Services	18,002	35	703	18,740	16,316	2,424
Third Party Payments	13,736	7	(148)	13,595	13,284	311
Transfer Payments	10	0	0	10	0	10
Support Services	2,460	0	0	2,460	227	2,233
Depreciation and Impairment Losses	167	0	0	167	0	167
GROSS EXPENDITURE	51,856	120	329	52,305	33,711	18,594
Income						
Government Grants	(232)	0	(136)	(368)	0	(368)
Other Reimbursements and Contributions	(1,481)	0	(673)	(2,154)	(308)	(1,846)
Customer and Client Receipts	(2,962)	0	166	(2,796)	(287)	(2,509)
Interest	0	0	0	0	0	0
Recharges	(552)	0	552	0	0	0
Reserves	(537)	0	(7)	(544)	(544)	0
GROSS INCOME	(5,764)	0	(98)	(5,862)	(1,139)	(4,723)
NET EXPENDITURE	46,092	120	231	46,443	32,572	13,871

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	(118)	0.0
Growth	100	
Overhead adjustments	0	
Transfer between departments	(3)	
Use of Reserves adjustment	(138)	
Depreciation adjustments	0	
Technical adjustments	390	
TOTAL	231	0.0

CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT

Schools

This budget covers schools funding as well as some centrally retained DSG money to support the schools function.

FULL TIME EQUIVALENTS

Number of Permanent Staff
 Number of DSG Staff
 Number of Fixed term contracts
 Total FTE

2017/18	2018/19
0.0	0.0
0.0	0.0
0.0	0.0
0.0	0.0

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000	2018/19 DSG Estimate £000	2018/19 LA Estimate £000
Expenditure						
Employees	768	0	0	768	768	0
Premises	48	0	0	48	48	0
Transport	0	0	0	0	0	0
Supplies and Services	126,965	0	499	127,464	118,679	8,785
Third Party Payments	212	0	0	212	212	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Depreciation and Impairment Losses	5,755	0	0	5,755	0	5,755
GROSS EXPENDITURE	133,748	0	499	134,247	119,707	14,540
Income						
Government Grants	(158,805)	0	(1,223)	(160,028)	(151,243)	(8,785)
Other Reimbursements and Contributions	(1,159)	0	0	(1,159)	(1,159)	0
Customer and Client Receipts	0	0	0	0	0	0
Interest	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
GROSS INCOME	(159,964)	0	(1,223)	(161,187)	(152,402)	(8,785)
NET EXPENDITURE	(26,216)	0	(724)	(26,940)	(32,695)	5,755

Other Variations are analysed as follows:

Major Items	£000	fte
Depreciation adjustments	0	
Use of Reserves adjustment	0	
Technical adjustments	(724)	
TOTAL	(724)	0.0

CHILDREN, SCHOOLS AND FAMILIES DEPARTMENT

Other Children Schools and Families Budgets

This budget covers asylum seeker costs, past and present pension and redundancy costs, ESG income and PFI unitary charges.

FULL TIME EQUIVALENTS

Number of Permanent Staff
 Number of DSG Staff
 Number of Fixed term contracts
 Total FTE

2017/18	2018/19
18.7	17.7
0.0	0.0
0.0	0.0
18.7	17.7

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000	2018/19 DSG Estimate £000	2018/19 LA Estimate £000
Expenditure						
Employees	2,986	41	19	3,046	0	3,046
Premises	5	0	639	644	0	644
Transport	4	0	0	4	0	4
Supplies and Services	10,238	393	(504)	10,127	0	10,127
Third Party Payments	1,084	16	(5)	1,095	0	1,095
Transfer Payments	0	0	0	0	0	0
Support Services	256	0	0	256	0	256
Depreciation and Impairment Losses	0	0	0	0	0	0
GROSS EXPENDITURE	14,573	450	149	15,172	0	15,172
Income						
Government Grants	(2,835)	0	2,283	(552)	0	(552)
Other Reimbursements and Contributions	(2,186)	0	(1,235)	(3,421)	0	(3,421)
Customer and Client Receipts	(61)	0	(17)	(78)	0	(78)
Interest	0	0	0	0	0	0
Recharges	(207)	0	161	(46)	0	(46)
Reserves	0	0	0	0	0	0
GROSS INCOME	(5,289)	0	1,192	(4,097)	0	(4,097)
NET EXPENDITURE	9,284	450	1,341	11,075	0	11,075

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	(281)	(1.0)
Transfer between departments	792	
Overhead adjustments	0	
Use of Reserves adjustment	146	
Technical adjustments	684	
TOTAL	1,341	0.0



2018/2019 ESTIMATES

ENVIRONMENT AND REGENERATION DEPARTMENT

DRAFT

SUMMARY: ENVIRONMENT & REGENERATION

FULL TIME EQUIVALENTS (FTE)

Permanent Staff

Fixed Term Contract

Total FTE

2017/18	2018/19
308	303
5	3
313	306

SERVICE AREA ANALYSIS

Street Scene and Waste

Public Protection and Development

Sustainable Communities

Senior Management and Support

TOTAL EXPENDITURE

CHANGE BETWEEN YEARS			
2017/2018 Original Estimate £000	Inflation £000	Other Variations £000	2018/2019 Estimate £000
17,458	324	(522)	17,260
(8,287)	28	(688)	(8,947)
14,013	79	101	14,193
0	3	(25)	(22)
23,183	434	(1,134)	22,483

ENVIRONMENT AND REGENERATION DEPARTMENT

Departmental Summary

FULL TIME EQUIVALENTS (FTE)

Permanent Staff

Fixed Term Contract

Total FTE

2017/18	2018/19
308	303
5	3
313	306

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/2018 Original Estimate £000	Inflation £000	Other Variations £000	2018/2019 Estimate £000
Expenditure				
Employees	14,055	1	(164)	13,892
Premises	2,868	43	(19)	2,892
Transport	5,927	88	13	6,028
Supplies and Services	4,354	66	(21)	4,399
Third Party Payments	15,768	236	(62)	15,942
Transfer Payments	2	0	(2)	0
Support Services	8,522	0	0	8,522
Depreciation and Impairment Losses	13,876	0	0	13,876
GROSS EXPENDITURE	65,372	434	(255)	65,551
Income				
Government Grants	(77)	0	0	(77)
Other Reimbursements and Contributions	(3,841)	0	(34)	(3,875)
Customer and Client Receipts	(35,175)	0	(845)	(36,020)
Recharges	(3,094)	0	0	(3,094)
Reserves	0	0	0	0
GROSS INCOME	(42,187)	0	(879)	(43,066)
NET EXPENDITURE	23,183	434	(1,134)	22,483

Other variations are analysed as follows:

Major Items	£000	fte
Savings	(1,358)	(4)
Growth	222	0
Depreciation adjustments	0	0.0
Overheads adjustments	0	0
Transfer between departments	1	0
Technical adjustments	0	1
Use of Reserves adjustments	0	0
TOTAL*	(1,135)	(2.5)

* Any difference due to roundings.

ENVIRONMENT AND REGENERATION DEPARTMENT

Public Space, Contracting, and Commissioning*: Greenspaces, Leisure & Culture, Transport Services, and Waste Management and Operations.

* Previously the Street Scene and Waste division

FULL TIME EQUIVALENTS (FTE)

Permanent Staff

Fixed Term Contract

Total FTE

2017/18	2018/19
87	78
0	0
87	78

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/2018 Original Estimate £000	Inflation £000	Other Variations £000	2018/2019 Estimate £000
Expenditure				
Employees	3,659	0	(424)	3,235
Premises	1,082	16	0	1,098
Transport	5,626	84	0	5,710
Supplies and Services	966	15	(5)	976
Third Party Payments	13,949	209	(62)	14,096
Transfer Payments	2	0	(2)	0
Support Services	2,781	0	0	2,781
Depreciation and Impairment Losses	1,746	0	0	1,746
GROSS EXPENDITURE	29,811	324	(493)	29,642
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	(1,308)	0	78	(1,230)
Customer and Client Receipts	(10,314)	0	(107)	(10,421)
Recharges	(731)	0	0	(731)
Reserves	0	0	0	0
GROSS INCOME	(12,353)	0	(29)	(12,382)
NET EXPENDITURE	17,458	324	(522)	17,260

Other variations are analysed as follows:

Major Items	£000	fte
Savings	(587)	(6.5)
Growth	65	
Depreciation adjustments	0	
Overheads adjustments	0	
Transfer between departments	0	
Technical adjustments	0	
Use of reserves adjustments	0	
TOTAL*	(522)	(6.5)

* Any difference due to roundings.

ENVIRONMENT AND REGENERATION DEPARTMENT

Public Protection: Regulatory Services Partnership, Parking Control, Safer Merton.

FULL TIME EQUIVALENTS (FTE)

Permanent Staff

Fixed Term Contract

Total FTE

2017/18	2018/19
131	133
0	0
131	133

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/2018 Original Estimate £000	Inflation £000	Other Variations £000	2018/2019 Estimate £000
Expenditure				
Employees	5,450	0	190	5,640
Premises	646	10	0	656
Transport	131	2	13	146
Supplies and Services	553	8	(63)	498
Third Party Payments	531	8	0	539
Transfer Payments	0	0	0	0
Support Services	2,275	0	0	2,275
Depreciation and Impairment Losses	112	0	0	112
GROSS EXPENDITURE	9,697	28	140	9,865
Income				
Government Grants	(76)	0	0	(76)
Other Reimbursements and Contributions	(1,250)	0	(114)	(1,364)
Customer and Client Receipts	(16,658)	0	(714)	(17,372)
Recharges	0	0	0	0
Reserves	0	0	0	0
GROSS INCOME	(17,984)	0	(828)	(18,812)
NET EXPENDITURE	(8,287)	28	(688)	(8,947)

Other variations are analysed as follows:

Major Items	£000	fte
Savings	(688)	2.0
Depreciation adjustments	0	
Overheads adjustments	0	
Technical adjustments	0	
Use of Reserves adjustments		
TOTAL*	(688)	2

* Any difference due to roundings.

ENVIRONMENT AND REGENERATION DEPARTMENT

Sustainable Communities*: Traffic and Highway Services, Development Control, Building Control, Physical Regeneration, Spatial Planning and Policy, Regeneration Partnerships, Property Management, Transport Planning & Safety Education.

* Greenspaces and Leisure & Development transferred to Public Space, Contracting & Commissioning.

FULL TIME EQUIVALENTS (FTE)

Permanent Staff
Fixed Term Contract
Total FTE

2017/18	2018/19
82	84
5	3
86	87

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/2018 Original Estimate £000	Inflation £000	Other Variations £000	2018/2019 Estimate £000
Expenditure				
Employees	4,184	1	105	4,290
Premises	1,139	17	(19)	1,137
Transport	162	2	0	164
Supplies and Services	2,641	40	37	2,718
Third Party Payments	1,286	19	0	1,305
Transfer Payments	0	0	0	0
Support Services	3,300	0	0	3,300
Depreciation and Impairment Losses	12,018	0	0	12,018
GROSS EXPENDITURE	24,730	79	123	24,932
Income				
Government Grants	(1)	0	0	(1)
Other Reimbursements and Contributions	(1,283)	0	2	(1,281)
Customer and Client Receipts	(8,203)	0	(24)	(8,227)
Recharges	(1,230)	0	0	(1,230)
Reserves	(0)	0	0	(0)
GROSS INCOME	(10,717)	0	(22)	(10,739)
NET EXPENDITURE	14,013	79	101	14,193

Other variations are analysed as follows:

Major Items	£000	fte
Savings	(93)	1.0
Growth	157	
Depreciation adjustments		
Overheads adjustments		
Transfer between departments	1	
Technical adjustments	35	1.0
Use of Reserves adjustments		
TOTAL*	100	2.0

* Any difference due to roundings.

ENVIRONMENT AND REGENERATION DEPARTMENT

Senior Management and Support: The Department's senior management and secretarial support, and Business Performance.

FULL TIME EQUIVALENTS (FTE)

Permanent Staff
Fixed Term Contract
Total FTE

2017/18	2018/19
8	8
0	0
8	8

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/2018 Original Estimate £000	Inflation £000	Other Variations £000	2018/2019 Estimate £000
Expenditure				
Employees	762	0	(35)	727
Premises	1	0	0	1
Transport	8	0	0	8
Supplies and Services	194	3	10	207
Third Party Payments	2	0	0	2
Transfer Payments	0	0	0	0
Support Services	166	0	0	166
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	1,133	3	(25)	1,111
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	0	0	0	0
Customer and Client Receipts	0	0	0	0
Recharges	(1,133)	0	0	(1,133)
Reserves	0	0	0	0
GROSS INCOME	(1,133)	0	0	(1,133)
NET EXPENDITURE	0	3	(25)	(22)

Other variations are analysed as follows:

Major Items	£000	fte
Savings	10	
Overheads adjustments	0	
Technical adjustments	(35)	
Use of Reserves adjustments	0	
TOTAL*	(25)	0.0

* Any difference due to roundings.



2018/2019 ESTIMATES

COMMUNITY AND HOUSING DEPARTMENT

DRAFT

SUMMARY: COMMUNITY AND HOUSING

	2017/18	2018/19
Number of FTE Staff	374.06	402.01
Number of FTE PCT TUPE staff	13.73	12.87
Number of Fixed Term contract	0.00	2.00
Total FTE	387.79	416.88

SERVICE AREA ANALYSIS

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Adult Social Care	58,998	1,508	(1,649)	58,856
Libraries and Heritage	2,662	58	(73)	2,647
Merton Adult Education	29	37	(1,268)	(1,202)
Housing General Fund	2,224	84	(108)	2,200
Senior Management	404	22	(20)	406
NET EXPENDITURE	64,317	1,708	(3,118)	62,907
Public Health	0	0	(0)	(0)

COMMUNITY AND HOUSING DEPARTMENT Total

The department includes Adult Social Care, Housing, Libraries and Merton Adult Education.

FULL TIME EQUIVALENTS

	2017/18	2018/19
Number of FTE Staff	374.06	402.01
Number of FTE PCT TUPE staff	13.73	12.87
Number of Fixed Term contract	0.00	2.00
Total FTE	387.79	416.88

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	15,944	237	(336)	15,845
Premises	902	27	(199)	729
Transport	1,475	44	(168)	1,351
Supplies and Services	4,383	136	(367)	4,151
Third Party Payments	49,502	1,263	(1,629)	49,136
Transfer Payments	10,085	1	890	10,976
Support Services	7,013	0	0	7,013
Depreciation and Impairment Losses	379	0	(0)	379
GROSS EXPENDITURE	89,682	1,708	(1,809)	89,581
Income				
Government Grants	(1,391)	0	(144)	(1,535)
Other Reimbursements and Contributions	(11,211)	0	(1,326)	(12,537)
Customer and Client Receipts	(10,057)	0	161	(9,896)
Interest	0	0	0	0
Recharges	(2,706)	0	0	(2,706)
Reserves	0	0	0	0
GROSS INCOME	(25,365)	0	(1,309)	(26,674)
NET EXPENDITURE	64,317	1,708	(3,118)	62,907

Other Variations are analysed as follows:

Major Items	£000	fte
Salary-Savings	(162)	2.00
Savings-Other	(2,036)	0
Growth	702	0
Overheads adjustments	0	0
Depreciation adjustments	0	0
Rebasing of Income	0	0
Technical adjustments	(770)	0
Transfers between departments	(1,300)	0
Grants	0	0
Other	(152)	0
Use of Reserves Adjustment	0	0.00
TOTAL	(3,718)	2.00

COMMUNITY AND HOUSING DEPARTMENT
Merton Adult Learning

This a commissioned service via South Thames College and Groundwork London. The service continues to popular courses whilst expanding provision for families and enhancing offer in maths,english and employability courses.

FULL TIME EQUIVALENTS

Number of FTE Staff

4.66

3.75

Number of Fixed Term contract

0.00

0.00

Total FTE

4.66

3.75

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18		Other	2018/19
	Original	Inflation	Variations	Estimate
	£000	£000	£000	£000
Expenditure				
Employees	306	26	(23)	308
Premises	17	3	(3)	17
Transport	0	0	0	0
Supplies and Services	168	8	(155)	21
Third Party Payments	891	0	161	1,052
Transfer Payments	0	0	0	0
Support Services	28	0	(0)	28
Depreciation and Impairment Losses	0	0	(0)	0
GROSS EXPENDITURE	1,410	37	(21)	1,426
Income				
Government Grants	(1,374)	0	0	(1,374)
Other Reimbursements and Contributions	0	0	(1,248)	0
Customer and Client Receipts	(7)	0	0	(7)
Interest	0	0	0	0
Recharges	0	0	0	0
Reserves	0	0	0	0
GROSS INCOME	(1,381)	0	(1,248)	(1,381)
NET EXPENDITURE	29	37	(1,268)	46

Other Variations are analysed as follows:

Major Items	£000	fte
Salaries	0	
Growth	0	
Overheads adjustments	0	
Depreciation adjustments	0	
Rebasing of Income	0	
Technical adjustments	0	
Transfers from Public Health	(1,248)	
Grants	0	
Other	(20)	
Use of Reserves Adjustment	0	
TOTAL	(1,268)	0.00

COMMUNITY AND HOUSING DEPARTMENT Library & Heritage Services

Services are provided through three main town centre libraries, Mitcham, Morden, Wimbledon and four neighbourhood libraries, Donald Hope, Pollards Hill, Raynes Park and West Barnes. Additional services available are home visits and school services. Also available is the Heritage Service located at Morden Library. Service has also ventured into securing small grants from various organisations

FULL TIME EQUIVALENTS

Number of FTE Staff

2017/18	2017/18
33.30	30.35
0.00	1.00
33.30	31.35

Number of Fixed Term Contract

Total FTE

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	1,076	38	(44)	1,070
Premises	485	12	(175)	322
Transport	4	0	1	5
Supplies and Services	399	8	241	648
Third Party Payments	18	1	(1)	18
Transfer Payments	0	0	0	0
Support Services	688	0	0	688
Depreciation and Impairment Losses	301	0	0	301
GROSS EXPENDITURE	2,971	58	23	3,052
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	0	0	(66)	(66)
Customer and Client Receipts	(309)	0	(30)	(339)
Interest	0	0	0	0
Recharges	0	0	0	0
Reserves	0	0	0	0
GROSS INCOME	(309)	0	(96)	(405)
NET EXPENDITURE	2,662	58	(73)	2,647

Other Variations are analysed as follows:

Major Items	£000	fte
Salary-Savings	0	
Savings-Income	(30)	
Growth	0	
Overheads adjustments	0	
Depreciation adjustments	0	
Rebasing of Income	0	
Technical adjustments	23	
Transfers between departments	0	
Grants	0	
Other - Other income	(66)	
Use of Reserves Adjustment	0	
TOTAL	(73)	0.00

COMMUNITY AND HOUSING DEPARTMENT
Housing General Fund

Housing Needs and Enabling Service

FULL TIME EQUIVALENTS

Number of FTE Staff

2017/18	2018/19
25.33	24.53
0.00	0.00
25.33	24.53

Number of Fixed Term Contract

Total FTE

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	1,014	42	(104)	953
Premises	39	2	(1)	40
Transport	29	1	(1)	29
Supplies and Services	186	6	(3)	189
Third Party Payments	2,296	33	145	2,474
Transfer Payments	571	0	0	571
Support Services	287	0	0	287
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	4,422	84	36	4,542
Income				
Government Grants	0	0	(144)	(144)
Other Reimbursements and Contributions	(2,020)	0	0	(2,020)
Customer and Client Receipts	(178)	0	0	(178)
Interest	0	0	0	0
Recharges	0	0	0	0
Reserves	0	0	0	0
GROSS INCOME	(2,198)	0	(144)	(2,342)
NET EXPENDITURE	2,224	84	(108)	2,200

Other Variations are analysed as follows:

Major Items	£000	fte
Savings Staff	(62)	0.00
Savings Non-apy	0	
Growth	0	
New Homelessness Reduction Grant	0	
Depreciation adjustments	0	
Technical adjustments	0	
Grants	0	
Other	(46)	
Use of Reserves Adjustment	0	
TOTAL	(108)	0.00

COMMUNITY AND HOUSING DEPARTMENT Adult Social Care

Adult Social Care is divided into three areas:- 1) Access & Assessment includes the following services:- older people, mental health, learning & physical disability, concessionary, reablement, equipment and safeguarding services. 2) Commissioning which includes:- Contracts, brokerage and voluntary organisation. 3) Direct Provision which includes all in-house provisions.

FULL TIME EQUIVALENTS	2017/18	2018/19
Number of FTE Staff	308.77	323.72
Number of FTE PCT TUPE staff	13.73	12.87
Number of Fixed Term Contract	0.00	0.00
Total FTE	322.50	336.59

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	13,320	113	(146)	13,286
Premises	361	10	(20)	351
Transport	1,442	43	(169)	1,316
Supplies and Services	3,491	112	(450)	3,153
Third Party Payments	46,297	1,229	(1,934)	45,592
Transfer Payments	9,514	1	890	10,405
Support Services	5,972	0	0	5,972
Depreciation and Impairment Losses	78	0	0	78
GROSS EXPENDITURE	80,475	1,508	(1,828)	80,154
Income				
Government Grants	(17)	0	0	(17)
Other Reimbursements and Contributions	(9,191)	0	(12)	(9,203)
Customer and Client Receipts	(9,563)	0	191	(9,372)
Interest	0	0	0	0
Recharges	(2,706)	0	0	(2,706)
Reserves	0	0	0	0
GROSS INCOME	(21,477)	0	179	(21,298)
NET EXPENDITURE	58,998	1,508	(1,649)	58,856

Other Variations are analysed as follows:

Major Items	£000	fte
Salary-Savings	(100)	2.00
Savings- other	(1,406)	
Growth	702	
Overheads adjustments	0	
Depreciation adjustments	0	
Rebasing of Income	0	
Technical adjustments	(793)	
Transfers between departments	(52)	
Grants	0	
Other -	0	
Use of Reserves Adjustment	0	
TOTAL	(1,649)	2.00

COMMUNITY AND HOUSING DEPARTMENT Senior Management

This area includes the cost of the Director and Executive Assistant

FULL TIME EQUIVALENTS

Number of FTE Staff
Number of Fixed Term Contract
Total FTE

2017/18	2018/19
2.00	2.00
0.00	0.00
2.00	2.00

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	228	19	(19)	228
Premises	0	0	0	0
Transport	0	0	0	0
Supplies and Services	139	3	(1)	141
Third Party Payments	0	0	0	0
Transfer Payments	0	0	0	0
Support Services	38	0	0	38
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	404	22	(20)	406
Income				
Government Grants	0	0	0	0
Other Reimbursements and Contributions	0	0	0	0
Customer and Client Receipts	0	0	0	0
Interest	0	0	0	0
Recharges	0	0	0	0
Reserves	0	0	0	0
GROSS INCOME	0	0	0	0
NET EXPENDITURE	404	22	(20)	406

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	0	
Growth	0	
Overheads adjustments	0	
Depreciation adjustments	0	
Rebasing of Income	0	
Technical adjustments	0	
Transfers between departments	0	
Grants	0	
Other	(20)	
Use of Reserves Adjustment	0	
TOTAL	(20)	0.00

COMMUNITY AND HOUSING DEPARTMENT Public Health

Public Health services comprise • Mandatory Services : Sexual health, NHS health checks, National Child Measurement Programme, Support to Clinical Commissioning groups, and assurance of health emergency preparedness. • Universal Services : Smoking cessation, Drugs and alcohol, Obesity and Health Visiting Services.

FULL TIME EQUIVALENTS	2017/18	2018/19
Number of FTE Staff	11.96	17.66
Number of Fixed Term Contracts	4.60	1.00
Total FTE	16.56	18.66

SUBJECTIVE ANALYSIS OF ESTIMATES

	2017/18 Original Estimate £000	Inflation £000	Other Variations £000	2018/19 Estimate £000
Expenditure				
Employees	1,117	0	60	1,177
Premises	2	0	1	3
Transport	2	0	0	2
Supplies and Services	3,476	0	(583)	2,893
Third Party Payments	6,200	0	(327)	5,873
Transfer Payments	0	0	0	0
Support Services	151	0	0	151
Depreciation and Impairment Losses	0	0	0	0
GROSS EXPENDITURE	10,948	0	(849)	10,099
Income				
Government Grants	(10,727)	0	279	(10,448)
Other Reimbursements and Contributions	(221)	0	(30)	(251)
Customer and Client Receipts	0	0	0	0
Interest	0	0	0	0
Recharges	0	0	0	0
Reserves	0	0	600	600
GROSS INCOME	(10,948)	0	849	(10,099)
NET EXPENDITURE	0	0	(0)	(0)

Other Variations are analysed as follows:

Major Items	£000	fte
Savings	(600)	
Growth	0	
Salaries	0	
Overheads adjustments	0	
Depreciation adjustments	0	
Rebasing of Income	0	
Technical adjustments	0	
Transfers between departments	0	
Grants	0	
Other Income	0	
Use of Reserves Adjustment	600	
TOTAL	0	0.00

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